

Board Packets

February 15, 2023 Regular Board of Directors Meeting

Regular Board of Directors Meeting

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AGENDA
NORTHERN INYO HEALTHCARE DISTRICT
BOARD OF DIRECTORS REGULAR MEETING

February 15, 2023 at 5:30 p.m.

Northern Inyo Healthcare District invites you to join this meeting:

TO CONNECT VIA ZOOM: *(A link is also available on the NIHD Website)*
<https://zoom.us/j/213497015?pwd=TDIiWXRuWjE4T1Y2YVFWbnF2aGk5UT09>
Meeting ID: 213 497 015
Password: 608092

PHONE CONNECTION:
888 475 4499 US Toll-free
877 853 5257 US Toll-free
Meeting ID: 213 497 015

The Board is again meeting in person at 2957 Birch Street Bishop, CA 93514. Members of the public will be allowed to attend in person or via zoom. Public comments can be made in person or via zoom:

1. Call to Order (at 5:30 pm).
2. **Public Comment:** The purpose of public comment is to allow members of the public to address the Board of Directors. Public comments shall be received at the beginning of the meeting and are limited to three (3) minutes per speaker, with a total time limit of thirty (30) minutes for all public comment unless otherwise modified by the Chair. Speaking time may not be granted and/or loaned to another individual for purposes of extending available speaking time unless arrangements have been made in advance for a large group of speakers to have a spokesperson speak on their behalf. Comments must be kept brief and non-repetitive. The general Public Comment portion of the meeting allows the public to address any item within the jurisdiction of the Board of Directors on matters not appearing on the agenda. Public comments on agenda items should be made at the time each item is considered.
3. New Business:
 - A. Chief Executive Officer Report
 - a. Pioneer Home Health Update *(Board will receive this report)*
 - b. Symons Ambulance Closure *(Board will receive this report)*
 - c. Position Consolidations *(Board will receive this report)*
 - B. Chief Financial Officer Report
 - a. Financial & Statistical Reports *(Board will consider the approval of these reports)*

- b. RSM Update (*Board will receive this report*)
 - c. TAG Update (*Board will receive this report*)
 - C. Contract Labor Utilization – Allison Partridge (*Board will receive this information*)
 - D. MAT Presentation – Jannalyn Lawrence (*Board will receive this information*)
 - E. Ad Hoc HR Committee Vacancy – Chad Chadwick (*Board will consider the approval of appointing another member to the AD Hoc HR Committee*)
 - F. Ad Hoc Committee Reporting – Chad Chadwick (*Board will consider the approval of staff's recommendation*)
4. Chief of Staff Report, Sierra Bourne MD:
- A. Policies (*Board will consider the approval of these Policies and Procedures*)
 - a. Admission Procedure of a Pediatric Patient
 - b. Clinic Emergency Response Kit
 - c. Critical Value Reporting of Lab Results
 - d. DI – CT Contrast Administration
 - e. DI – CT Premedication for Contrast Sensitivity
 - f. Floating Nursing Workforce
 - g. Infant Feeding Policy
 - h. Lippincott Procedure Manual Adoption Policy
 - i. Misoprostol for Cervical Ripening
 - j. Nursing Quality Assurance Performance Improvement Plan
 - k. Orthopedic Hardware
 - l. Oxytocin (Pitocin) Administration
 - m. Patient Identification for Clinical Care and Treatment/Armband Usage
 - n. Sentinel Event/Serious Harm Reporting and Prevention
 - B. Medical Executive Committee Report (*Board will receive this report*)

Consent Agenda

***All matters listed under the consent agenda are considered routine
and will be enacted by one motion unless any member of the
Board wishes to remove an item for discussion.***

- 5. Approval of minutes of the January 18, 2023 Regular Board Meeting (Board will consider the approval of these minutes)
- 6. Approval of Policies and Procedures (*Board will consider the approval of these Policies and Procedures*)
 - a. Sending Protected Health Information by Fax
 - b. Nursing Certification
 - c. Used Equipment Sales
 - d. Cross-Training of RN Staff
 - e. Check Signing

- f. *Capitalization of Assets*
 - g. *Smoking Tobacco Policy*
 - h. *Prompt Pay Discounts*
-

- 7. Reports from Board Members (*Board will provide this information*)
- 8. Public comments on closed session items.
- 9. Adjournment to Closed Session to/for:
 - a. Conference with Labor Negotiators, District Designated Representatives: Interim CEO and HR Director; Employee Organization: AFSCME Council 57 (pursuant to Government Code Section 54957.6)
- 10. Return to open session and report on any actions taken in closed session.
- 11. Adjournment

In compliance with the Americans with Disabilities Act, if you require special accommodations to participate in a District Board meeting, please contact administration at (760) 873-2838 at least 48 hours prior to the meeting.

Northern Inyo Healthcare District

December 2022 – Financial Summary

	MONTH	PY Month	YTD	PY Month
IP Gross Revenue	3,417,547	2,404,683	19,026,153	18,255,748
OP Gross Revenue	11,309,707	11,882,529	71,967,668	65,356,152
Clinic Gross Revenue	1,602,344	1,136,568	8,223,277	6,836,821
Net Patient Revenue	5,680,166	10,429,510	40,181,005	52,120,126
IP Days:	231	169	1,257	1,286
IP Days w/o Newborns	202	147	1,119	1,147
OP Visits	3,641	3,510	21,773	22,057
RHC Visits	2,869	2,722	15,776	16,274
NIA Clinics	1,711	1,557	10,059	10,091
Surgeries IP	21	17	116	115
Surgeries OP	88	126	595	591
Diagnostic Imaging	1,970	1,976	12,161	11,777
Emergency	765	665	5,026	4,082
Rehab	870	833	4,406	5,080
Nursing Visits	234	237	1,534	1,693
Observation Hours	1,800		10,954	

REVENUE

Payor mix

Blue Cross	23.4%	17.7%	25.7%	18.3%
Commercial	3.9%	2.7%	6.4%	5.1%
Medicaid	25.7%	19.7%	33.0%	29.9%
Medicare	46.3%	55.1%	56.4%	44.1%
Self-pay	4.3%	4.8%	4.0%	2.1%
Workers' Comp	0.9%	0.0%	0.2%	0.5%

Deductions

Contract Adjust	8,204,159	7,224,448	49,275,414	40,395,437
Bad Debt	2,354,124	266,596	7,294,099	2,885,256
Write-off	344,283	286,045	2,843,024	755,878
Other	-249,590	-2,780,184	-340,648	-5,598,681

Other deductions is favorable due to a gain in the Hospital Quality Assure Revenue Fund receipts. This category is moving from deductions to other revenue.

CENSUS

Patient Days	231	169	1,530	1,286
Adjusted Days	871	873	6,365	5,253
Employed FTE	328.6	340.2	361.0	354.0
Contract FTE	26.36	42.41	51.92	37.66
Total FTE	355	383	413	392
EPOB	1.76	2.60	3.56	2.03

DENIALS under review

CHARITY under review

BAD DEBT under review

CASH

Cash collections were \$6,732,042 for December and \$13,287,985 for January.

Disbursements were \$9,589,549 for December and \$9,858,312.

Total cash increased for December and January was \$6,555,943 partly due to funds received from Inyo County for \$1,785,906

Payor Issues

Blue Cross owes \$1.3 million of non-routine collections. We have reported to the insurance commissioner's office.

MCR Cost Settlement (January) \$2,429,480 – secondary audit on-going

SALARIES

Per Adjust Bed Day	\$2,907	\$3,596	\$2,430	\$2,979
Total Salaries	\$2,531,942	\$3,139,196	\$15,464,413	\$15,648,408

Outpatient revenue saw a 6% decline from YTD average, thus a lower per adjusted bed day driving current expense higher per metric.

BENEFITS

Per Adjust Bed Day	\$317	\$2,827	\$1,841	\$2,444
Total Benefits	\$275,891	\$2,467,909	\$11,716,940	\$12,840,391

One-time accounting correction for \$1.1 million in released accruals

PROFESSIONAL FEES

Per Adjust Bed Day	\$1,976	\$2,619	\$2,751	\$2,620
Total Professional Fee	\$1,335,588		\$7,813,379	
Total Contract Labor	\$359,098		\$6,910,689	

Contract labor saw a one-time correction in Other Contract Labor for \$330k, RN Contract Labor saw a one-time correction of approximately \$500k.

PHARMACY

Per Adjust Bed Day	\$309	\$436	\$305	\$410
Total Rx Expense	\$268,920	\$380,870	\$1,939,229	\$2,152,851

Consistent with YTD average. Decrease from PY through a reduction in chemotherapy.

MEDICAL SUPPLIES

Per Adjust Bed Day	\$515	\$570	\$389	\$421
Total Medical Supplies	\$448,838	\$497,972	\$2,474,048	\$2,210,633

One-time charge for oxygen as accruals were not completed (\$32k); increase in orthopedic implants.

EHR SYSTEM

Per Adjust Bed Day	\$62	\$133	\$147	\$133
Total EHR Expense	\$54,304	\$115,958	\$933,398	\$696,318

One-time accounting correction due to over-accrued expense.

OTHER EXPENSE

Per Adjust Bed Day	\$391	\$423	\$320	\$410
Total Other	\$340,523	\$369,148	\$2,033,927	\$2,151,503

**Northern Inyo Healthcare District
Income Statement
Fiscal Year 2023**

	11/30/2022	11/30/2021	12/31/2022	12/31/2021	2023 YTD	2022 YTD
Gross Patient Service Revenue						
Inpatient Patient Revenue	3,474,955	3,958,181	3,417,547	2,404,683	19,026,153	18,255,748
Outpatient Revenue	12,582,796	10,120,970	11,309,707	11,882,529	71,967,668	65,356,152
Clinic Revenue	1,616,268	1,137,285	1,602,344	1,136,568	8,223,277	6,836,821
Gross Patient Service Revenue	17,674,019	15,216,437	16,329,598	15,423,780	99,217,097	90,448,720
Deductions from Revenue						
Contractual Adjustments	(8,553,896)	(7,207,126)	(8,204,159)	(7,224,448)	(49,275,414)	(40,395,437)
Bad Debt	(134,138)	(132,762)	(2,354,124)	(266,596)	(7,294,099)	(2,885,256)
A/R Writeoffs	(338,106)	(181,117)	(344,283)	(286,045)	(2,843,024)	(755,878)
Other Deductions from Revenue	17,166	394,000	249,590	2,780,184	340,648	5,598,681
Deductions from Revenue	(9,008,974)	(7,127,005)	(10,652,976)	(4,996,905)	(59,071,888)	(38,437,890)
Other Patient Revenue						
Incentive Income	-	1,619	-	10	-	26,017
Other Oper Rev - Rehab Thera Serv	7,875	15,908	3,545	2,625	35,796	83,279
Medical Office Net Revenue	-	-	-	-	-	-
Other Revenue	7,875	17,528	3,545	2,635	35,796	109,296
Net Patient Service Revenue	8,672,921	8,106,959	5,680,166	10,429,510	40,181,005	52,120,126
Cost of Services - Direct						
Salaries and Wages	2,262,511	2,303,918	2,158,750	2,726,796	13,239,890	13,612,408
Benefits	1,754,398	2,059,894	1,064,181	2,085,215	10,057,077	10,996,448
Professional Fees	3,457,119	1,790,435	1,631,927	1,823,508	15,448,675	11,653,589
Pharmacy	596,330	392,006	268,920	380,870	1,939,229	2,152,851
Medical Supplies	474,848	451,788	448,838	497,972	2,474,048	2,210,633
Hospice Operations	-	-	-	-	-	-
EHR System Expense	146,908	108,392	54,304	115,958	933,398	696,318
Other Direct Expenses	793,341	618,316	471,021	679,861	3,859,664	3,707,556
Total Cost of Services - Direct	9,485,455	7,724,749	6,097,940	8,310,179	47,951,982	45,029,802
General and Administrative Overhead						
Salaries and Wages	373,439	355,039	373,193	412,400	2,224,523	2,036,001
Benefits	302,169	322,152	(788,291)	382,695	1,659,863	1,843,944
Professional Fees	430,772	300,113	89,029	462,506	2,060,739	2,109,571
Depreciation and Amortization	346,018	347,192	340,523	369,148	2,033,927	2,151,503
Other Administrative Expenses	314,165	154,566	152,489	190,884	1,029,188	972,490
Total General and Administrative Overhead	1,766,564	1,479,063	166,944	1,817,634	9,008,240	9,113,509
Total Expenses	11,252,019	9,203,811	6,264,884	10,127,813	56,960,222	54,143,311
Financing Expense	178,894	136,649	183,171	101,007	1,090,597	911,587
Financing Income	247,716	173,785	247,716	173,785	1,486,295	1,042,708
Investment Income	16,704	16,045	50,390	27,865	246,027	125,528
Miscellaneous Income	68,632	80,081	2,021,935	(460)	2,294,189	9,421,199
Net Income	(2,424,941)	(963,590)	1,552,152	401,879	(13,843,304)	7,654,663
Operating Income	(2,579,099)	(1,096,852)	(584,717)	301,697	(16,779,217)	(2,023,184)

Northern Inyo Healthcare District
Balance Sheet
Fiscal Year 2023

	Oct 2022	Oct 2021	Nov 2022	Nov 2021	Dec 2022	Dec 2021
Assets						
Current Assets						
Cash and Liquid Capital	8,362,653	10,520,186	7,944,312	14,241,387	7,573,136	14,713,417
Short Term Investments	21,873,055	34,353,251	19,367,377	34,281,644	16,815,916	34,196,777
PMA Partnership	-	-	-	-	-	-
Accounts Receivable, Net of Allowance	17,315,384	19,413,168	18,278,787	20,940,657	14,674,565	21,359,592
Other Receivables	3,433,651	13,216,871	3,673,398	10,901,419	8,350,857	9,978,572
Inventory	3,071,145	3,371,955	3,077,236	3,379,016	3,037,613	3,341,506
Prepaid Expenses	1,404,076	1,476,186	1,765,502	1,554,182	1,717,688	1,612,547
Total Current Assets	55,459,964	82,351,618	54,106,613	85,298,304	52,169,776	85,202,410
Assets Limited as to Use						
Internally Designated for Capital Acquisitions	-	-	-	-	-	-
Short Term - Restricted	1,327,387	61,230	182,493	61,232	182,501	61,232
Limited Use Assets						
LAIF - DC Pension Board Restricted	714,585	1,046,467	720,262	1,118,074	771,724	1,202,941
DB Pension	14,044,924	18,395,253	14,044,924	18,395,253	14,044,924	18,395,253
PEPRA - Deferred Outflows	-	-	-	-	-	-
PEPRA Pension	-	-	-	-	-	-
Total Limited Use Assets	14,759,509	19,441,720	14,765,186	19,513,327	14,816,648	19,598,194
Revenue Bonds Held by a Trustee	1,085,089	3,694,911	1,079,366	4,004,827	1,092,945	14,392,668
Total Assets Limited as to Use	17,171,984	23,197,861	16,027,045	23,579,386	16,092,094	34,052,094
Long Term Assets						
Long Term Investment	2,731,432	997,171	2,729,926	996,539	2,745,703	1,002,414
Fixed Assets, Net of Depreciation	76,801,887	76,203,344	76,795,344	75,900,447	76,891,894	75,809,403
Total Long Term Assets	79,533,319	77,200,515	79,525,271	76,896,986	79,637,597	76,811,816
Total Assets	152,165,267	182,749,993	149,658,928	185,774,676	147,899,466	196,066,320
Liabilities						
Current Liabilities						
Current Maturities of Long-Term Debt	2,053,565	2,901,929	1,405,934	2,866,983	1,381,851	1,601,919
Accounts Payable	5,447,118	3,578,083	6,960,778	4,124,296	5,056,395	2,899,914
Accrued Payroll and Related	6,726,652	7,392,086	6,895,391	8,762,183	6,678,615	9,981,694
Accrued Interest and Sales Tax	126,986	303,558	17,172	405,047	94,617	149,454
Notes Payable	2,133,708	458,744	2,133,708	458,744	2,133,708	458,744
Unearned Revenue	607,290	12,867,638	607,290	14,815,460	268,418	14,410,638
Due to 3rd Party Payors	-	-	-	-	-	-
Due to Specific Purpose Funds	-	(25,098)	-	(25,098)	-	(25,098)
Other Deferred Credits - Pension	2,146,080	2,124,655	2,146,080	2,124,655	2,146,080	2,124,655
Total Current Liabilities	19,241,398	29,601,595	20,166,352	33,532,270	17,759,683	31,601,920
Long Term Liabilities						
Long Term Debt	33,455,947	35,257,947	32,310,948	35,257,947	33,053,530	47,102,947
Bond Premium	228,359	363,059	225,222	358,931	222,085	354,804
Accreted Interest	17,105,668	15,772,325	17,200,803	15,806,051	16,553,354	15,806,051
Other Non-Current Liability - Pension	48,813,068	45,570,613	48,813,068	45,570,613	47,821,876	45,570,613
Total Long Term Liabilities	99,603,043	96,963,944	98,550,041	96,993,542	97,650,846	108,834,415
Suspense Liabilities	-	(70,699)	-	(70,699)	-	(70,699)
Uncategorized Liabilities	790,738	705,749	837,281	733,749	831,523	712,992
Total Liabilities	119,635,178	127,200,589	119,553,674	131,188,862	116,242,052	141,078,627
Fund Balance						
Fund Balance	42,910,729	44,833,874	42,910,729	44,833,874	42,910,729	44,833,874
Temporarily Restricted	2,589,875	2,499,156	2,589,981	2,499,156	2,589,989	2,499,156
Net Income	(12,970,515)	8,216,374	(15,395,456)	7,252,784	(13,843,304)	7,654,663
Total Fund Balance	32,530,088	55,549,404	30,105,254	54,585,814	31,657,414	54,987,693
Liabilities + Fund Balance	152,165,267	182,749,993	149,658,928	185,774,676	147,899,466	196,066,320
(decline)/Gain	(3,510,761)	(626,972)	(2,506,339)	3,024,683	(1,759,462)	10,291,644

NIHD Statistics

FY 2023

	Oct Totals			Nov Totals			Dec Totals			YTD FY 2023 Total		
	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix
Inpatient Days												
Total Patient Days	170	148		264	241		231	202		1,530	1,366	
Total Admits	75	60		93	79		98	79		590	487	
Total Discharges	73	57		90	77		105	86		591	489	
ADC (average daily census)	5.48	4.77		8.80	8.03		7.45	6.52			3.74	
ALOS (average length of stay)	2.27	2.47		2.84	3.05		2.36	2.56				
Inpatient Revenue		2,817,763			3,477,901			3,416,759			22,931,045	
Outpatient Revenue		12,337,627			12,582,796			11,309,707			83,911,479	
Total Hospital Revenue		15,155,390			16,060,697			14,726,466			106,842,524	
Clinic (RHC) Revenue		1,312,937			1,616,268			1,602,344			9,775,470	
Total Gross Revenue		16,468,327			17,676,965			16,328,811			116,617,994	
Hospital Only OP Factor		5.38			4.62			4.31			4.66	
Total OP Factor		5.84			5.08			4.78			5.09	
Adjusted Admissions		323			365			340			2,269	
Adjusted Patient Days (Hospital)		796			1,113			871			6,365	
Adjusted Patient Days (Total)		865			1,225			965			6,947	
Adjusted ADC		27.90			40.83			31.14			19.03	
Patient Days by Financial Class												
Blue Cross	40	26	17.6%	26	21	8.7%	54	41		281	215	15.7%
Commercial	1	1	0.7%	20	20	8.3%	9	9		91	87	6.4%
Medicaid	9	9	6.1%	-	-	0.0%	5	2		27	24	1.8%
Medi-Cal	12	10	6.8%	32	22	9.1%	7	5		122	97	7.1%
Medi-Cal Managed Care	24	20	13.5%	47	40	16.6%	37	27		247	189	13.8%
Medicare	72	72	48.6%	129	129	53.5%	107	107		697	697	51.0%
Medicare Advantage	3	3	2.0%	1	1	0.4%	-	-		17	17	1.2%
Other												
Self Pay	9	7	4.7%	9	8	3.3%	10	10		41	34	2.5%
Veterans Administration	-	-	0.0%	-	-	0.0%	-	-		-	-	0.0%
Worker's Compensation	-	-	0.0%	-	-	0.0%	2	1		2	1	0.1%
Admissions by Financial Class												
Blue Cross	22	13	21.7%	17	13	16.5%	30	21		139	97	19.9%
Commercial	1	1	1.7%	7	7	8.9%	4	4		36	33	6.8%
Medicaid	2	2	3.3%	-	-	0.0%	2	1		10	9	1.8%
Medi-Cal	7	5	8.3%	14	9	11.4%	7	5		55	40	8.2%
Medi-Cal Managed Care	14	11	18.3%	20	16	20.3%	20	14		134	97	19.9%
Medicare	24	24	40.0%	31	31	39.2%	30	30		192	192	39.4%
Medicare Advantage	1	1	1.7%	-	-	0.0%	-	-		5	5	1.0%
Other												
Self Pay	4	3	5.0%	4	3	3.8%	3	3		16	12	2.5%
Veterans Administration	-	-	0.0%	-	-	0.0%	2	1		2	1	0.2%
Worker's Compensation	-	-	0.0%	-	-	0.0%	-	-		-	-	0.0%
Discharges by Financial Class												
Blue Cross	19	10	17.5%	15	12	15.6%	33	24		139	97	19.8%
Commercial	-	-	0.0%	5	5	6.5%	6	6		35	32	6.5%
Medicaid	3	3	5.3%	-	-	0.0%	2	1		10	9	1.8%

NIHD Statistics

FY 2023

	Oct Totals			Nov Totals			Dec Totals			YTD FY 2023 Total		
	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix
Medi-Cal	8	6	10.5%	14	9	11.7%	7	5		55	40	8.2%
Medi-Cal Managed Care	14	10	17.5%	20	16	20.8%	19	13		130	94	19.2%
Medicare	24	24	42.1%	31	31	40.3%	33	33		199	199	40.7%
Medicare Advantage	1	1	1.8%	1	1	1.3%	-	-		5	5	1.0%
Other												
Self Pay	4	3	5.3%	4	3	3.9%	3	3		15	11	2.2%
Veterans Administration	-	-	0.0%	-	-	0.0%	2	1		2	1	0.2%
Worker's Compensation	-	-	0.0%	-	-	0.0%	-	-		-	-	0.0%
Surgery												
Surgeries - IP	13			17			21			116		
Surgeries - OP	119			112			88			595		
Total Surgeries	132			129			109			711		
Surgery Minutes - IP	829			1,049			1,144			6,652		
Surgery Minutes - OP	5,096			4,379			3,447			23,770		
C-Section Deliveries	4			4			6			30		
Anesthesia Minutes - IP	1,235			1,641			1,903			10,740		
Anesthesia Minutes - OP	7,920			6,754			5,433			37,389		
Outpatient Visits **OP Visits Exclude Clinic & ED												
Total Outpatient Visits	3,737			3,455			3,641			21,773		
Blue Cross	1,152		30.8%	1,146		33.2%	1,264		34.7%	6,962		32.0%
Charity	-		0.0%			0.0%			0.0%	-		0.0%
Client	115		3.1%	45		1.3%	64		1.8%	536		2.5%
Commercial	195		5.2%	173		5.0%	186		5.1%	1,154		5.3%
Indian Beneficiary			0.0%			0.0%			0.0%	11		0.1%
Medicaid	11		0.3%	6		0.2%	7		0.2%	187		0.9%
Medi-Cal	127		3.4%	117		3.4%	112		3.1%	931		4.3%
Medi-Cal Managed Care	457		12.2%	412		11.9%	435		11.9%	3,560		16.4%
Medicare	1,455		38.9%	1,371		39.7%	1,381		37.9%	7,297		33.5%
Medicare Advantage	90		2.4%	54		1.6%	61		1.7%	339		1.6%
Other	7		0.2%	2		0.1%	12		0.3%	42		0.2%
Self Pay	66		1.8%	58		1.7%	41		1.1%	293		1.3%
Veterans Administration	5		0.1%	6		0.2%	5		0.1%	83		0.4%
Worker's Compensation	57		1.5%	65		1.9%	73		2.0%	312		1.4%
Clinic Visits												
Rural Health Clinic Visits	2,708			2,957			2,869			15,776		
Blue Cross	1,046		38.6%	1,184		40.0%	1,090		38.0%	5,949		37.7%
Charity	-		0.0%			0.0%			0.0%	-		0.0%
Commercial	165		6.1%	146		4.9%	180		6.3%	1,015		6.4%
Medicaid	10		0.4%	4		0.1%	6		0.2%	51		0.3%
Medi-Cal	117		4.3%	123		4.2%	101		3.5%	656		4.2%
Medi-Cal Managed Care	491		18.1%	600		20.3%	528		18.4%	2,891		18.3%
Medicare	741		27.4%	737		24.9%	821		28.6%	4,376		27.7%
Medicare Advantage	16		0.6%	27		0.9%	27		0.9%	156		1.0%
Other	-		0.0%			0.0%			0.0%	1		0.0%
Self Pay	97		3.6%	105		3.6%	87		3.0%	524		3.3%

NIHD Statistics

FY 2023

	Oct Totals			Nov Totals			Dec Totals			YTD FY 2023 Total		
	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix
Veterans Administration	3		0.1%	9		0.3%	7		0.2%	32		0.2%
Worker's Compensation	22		0.8%	22		0.7%	22		0.8%	125		0.8%
Total NIA Clinic Visits	1,689			1,850			1,711			10,059		
Bronco Clinic Visits	39			35			23			141		
Internal Medicine Clinic Visits	357			425			338			2,303		
Orthopedic Clinic Visits	306			320			310			1,905		
Pediatric & Allergy Clinic Visits	613			641			655			3,421		
Specialty Clinic Visits	229			302			233			1,507		
Surgery Clinic Visits	105			86			100			539		
Virtual Care Clinic Visits	40			41			52			243		
Total Clinics	4,397			4,807			4,580			25,835		
DI Exams												
Bone Density	32			39			35			243		
Computed Tomography	348			330			366			2,173		
General Diagnostic	893			926			856			5,385		
Magnetic Resonance Imaging	122			128			136			787		
Mammography	229			171			171			1,054		
Nuclear Cardiac	15			25			15			101		
Nuclear Medicine	8			4			9			52		
Ultrasound	340			326			335			2,054		
Vascular Ultrasound	48			43			47			312		
Total Exams	2,035			1,992			1,970			12,161		
ED Visits												
ED Visits per day	26.77			32.87			24.68					
ED Visits - OP	784			922			703			4,704		
ED Visits - Admitted to IP	46			59			62			317		
ED Admits % of ED Visits	5.5%			6.0%			8.1%					
ED Left W/O Being Seen (No Charges)	4			3			2			24		
Total ED Visits	830			986			765			5,026		
Blue Cross	200		24.1%	251			158		20.7%	1,161		23.1%
Charity	-		0.0%						0.0%	-		0.0%
Commercial	58		7.0%	51			59		7.7%	389		7.7%
Medicaid	10		1.2%	9			12		1.6%	82		1.6%
Medi-Cal	64		7.7%	76			51		6.7%	402		8.0%
Medi-Cal Managed Care	190		22.9%	301			196		25.6%	1,237		24.6%
Medicare	230		27.7%	214			204		26.7%	1,217		24.2%
Medicare Advantage	8		1.0%	16			17		2.2%	92		1.8%
Other	2		0.2%	2			4		0.5%	9		0.2%
Self Pay	45		5.4%	45			39		5.1%	293		5.8%
Veterans Administration	4		0.5%	3			2		0.3%	19		0.4%
Worker's Compensation	19		2.3%	18			23		3.0%	125		2.5%
Outpatient Nursing Visits												
Infusion	133			140			121			854		
Injection	52			56			57			329		
Multiple Services										1		
Wound Care	60			55			56			350		

NIHD Statistics

FY 2023

	Oct Totals			Nov Totals			Dec Totals			YTD FY 2023 Total		
	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix
Total OP Nursing Visits	245			251			234			1,534		
Blue Cross			0.0%	44		17.5%	82.00		35.0%	126		8.2%
Charity			0.0%	-		0.0%			0.0%	-		0.0%
Commercial			0.0%	10		4.0%	14.00		6.0%	24		1.6%
Medicaid			0.0%			0.0%			0.0%	-		0.0%
Medi-Cal			0.0%	16		6.4%	8.00		3.4%	24		1.6%
Medi-Cal Managed Care			0.0%	47		18.7%	13.00		5.6%	60		3.9%
Medicare			0.0%	124		49.4%	112.00		47.9%	236		15.4%
Medicare Advantage			0.0%	9		3.6%	5.00		2.1%	14		0.9%
Other			0.0%			0.0%			0.0%	-		0.0%
Self Pay			0.0%	1		0.4%			0.0%	1		0.1%
Veterans Administration			0.0%			0.0%			0.0%	-		0.0%
Worker's Compensation			0.0%			0.0%			0.0%	-		0.0%
Rehab Visits												
Occupational Therapy	79			84			91			502		
Physical Therapy	526			533			719			3,485		
Speech Therapy	64			62			60			419		
Total Rehab Visits	669			679			870			4,406		
Blue Cross			0.0%	258		38.0%	344.00		19.1%	602		13.7%
Charity			0.0%			0.0%			0.0%	-		0.0%
Commercial			0.0%	39		5.7%	47.00		2.6%	86		2.0%
Medicaid			0.0%			0.0%	2.00		0.1%	2		0.0%
Medi-Cal			0.0%	7		1.0%	16.00		0.9%	23		0.5%
Medi-Cal Managed Care			0.0%	88		13.0%	107.00		5.9%	195		4.4%
Medicare			0.0%	219		32.3%	278.00		15.4%	497		11.3%
Medicare Advantage			0.0%	13		1.9%	10.00		0.6%	23		0.5%
Other			0.0%			0.0%	6.00		0.3%	6		0.1%
Self Pay			0.0%			0.0%	2.00		0.1%	2		0.0%
Veterans Administration			0.0%			0.0%			0.0%	-		0.0%
Worker's Compensation			0.0%	55		8.1%	58.00		3.2%	113		2.6%
Other Hospital Statistics												
Observation Days	75			83			75			456		
Observation Visits	79			69			70			438		
Observation Hours	1,793.18			2,000.74			1,800.28			12,692.23		
Blue Cross	622.89		34.7%	294.90		14.7%	407.64		22.6%	2,586.13		20.4%
Charity	-		0.0%			0.0%			0.0%	-		0.0%
Commercial	37.50		2.1%	301.16		15.1%	25.01		1.4%	1,174.00		9.2%
Medicaid	-		0.0%	8.01		0.4%	2.47		0.1%	229.26		1.8%
Medi-Cal	77.87		4.3%	182.96		9.1%	141.05		7.8%	687.48		5.4%
Medi-Cal Managed Care	191.47		10.7%	215.27		10.8%	126.11		7.0%	1,564.49		12.3%
Medicare	711.28		39.7%	973.65		48.7%	822.14		45.7%	5,390.40		42.5%
Medicare Advantage	16.83		0.9%			0.0%	152.06		8.4%	708.15		5.6%
Other			0.0%			0.0%	51.68		2.9%	51.68		0.4%
Self Pay	109.92		6.1%	24.79		1.2%	50.48		2.8%	253.58		2.0%
Veterans Administration			0.0%			0.0%	21.65		1.2%	21.65		0.2%
Worker's Compensation	25.41		1.4%			0.0%			0.0%	25.41		0.2%

NIHD Statistics FY 2023	Oct Totals			Nov Totals			Dec Totals			YTD FY 2023 Total		
	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix	Total	Total w/o NB	Payor Mix
Meals Served - Cafeteria	6,609			6,633			5,773			38,675		
Meals Served - Dietary	784			1,116			1,302			5,983		
Meals Served - Total	7,393			7,749			7,075			44,658		
Care Coordination Trips										704		
Clean Lbs - Laundry	-			-			-			12,970		
Employee Statistics												
FTE factor	177.14			171.43			177.14					
PP 1 Hours	27,616.02	PPE 10/08/22		27,297.26	PPE 11/05/22		25,226.16	PPE 12/03/22				
PP 2 Hours	27,253.19	PPE 10/22/22		27,869.08	PPE 11/19/22		28,269.33	PPE 12/17/22				
PP 3 Hours (if applicable)							26,603.97	PPE 12/31/22				
Employee FTEs	342.25			334.17			328.56					
Contract Labor Hours	6,662			5,666			4,670					
Contract FTEs	37.61			33.05			26.36					
Total FTEs	380			367			355					
EPOB (employee per occupied bed)	2.57			1.47			1.76					

