

February 18 2020 Regular Meeting

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AGENDA
NORTHERN INYO HEALTHCARE DISTRICT
BOARD OF DIRECTORS REGULAR MEETING
February 18, 2020 at 6:00 p.m.
2957 Birch Street, Bishop, CA

1. Call to Order (at 6:00 pm).
2. At this time persons in the audience may speak on any items not on the agenda on any matter within the jurisdiction of the District Board. Members of the audience will have an opportunity to address the Board on every item on the agenda, and speakers are limited to a maximum of three minutes each. The Board is prohibited from generally discussing or taking action on items not included on the agenda.
3. Pioneer Home Health quarterly report (*information item*).
4. Strategic Plan update, Quality Committee report (*information item*).
5. New Business:
 - A. Care Shuttle Program presentation (*information item*).
 - B. Fiscal year budget for 2019/2020 (*action item*).
 - C. Pioneer Medical Associates Lease (*information item*).
 - D. Board Resolution 20-02 Investment Authorization of Chief Officers (*action item*).
 - E. Update on responses to NIHD Legal Services RFP (*information item*).
6. Old Business:
 - A. Governance consultant update (*information item*).
7. Reports (*information items*):
 - A. RHC Building update
 - B. Compliance Department quarterly report
 - C. RHC Annual Report
8. Chief of Staff Report, William Timbers, MD:
 - A. Policy and Procedure approvals (*action items*):
 1. *Practitioner Re-Entry Policy*
 2. *MetaNeb Policy*
 3. *Standards of Care in the Perioperative Unit*
 4. *Heparin Dosing Protocol*

B. Medical Staff appointments (*action items*):

1. Joe Miller, MD (*urology*) – Provisional Consulting Staff
2. Louis Rivera, MD (*surgical oncology*) – Provisional Consulting Staff
3. Andrew Tang, MD (*internal medicine/hospitalist*) – Locums/Temporary Staff

C. Telemedicine Staff appointments – credentialing by proxy (*action item*):

1. Muhammad Alim, MD (*pulmonology, Adventist Health Bakersfield*) – Telemedicine Staff

D. Temporary Privileges for 120 days (*action item*):

1. Ruhong Ma, DO (*internal medicine/hospitalist*) – Locum tenens/Temporary Staff

E. Additional Privileges in surgery (*action items*):

1. Jon Bowersox, MD (*general surgery*) – addition of privileges in EGD and colonoscopy
2. Jeannie Pflum, DO (*obstetrics and gynecology*) – addition of outpatient core privileges in obstetrics and gynecology

F. Additional Privileges in Mammography (*action items*):

1. Farres Ahmed, MD (*radiology*)
2. John Erogul, MD (*radiology*)
3. Carly Harvey, MD (*radiology*)
4. Jared Kasper, MD (*radiology*)
5. Stephen Loos, MD (*radiology*)
6. Edmund Pillsbury, MD (*radiology*)
7. Kinsey Pillsbury, MD (*radiology*)

G. Advancement (*action item*):

1. Samantha Jeppsen, MD (*emergency medicine*) – recommendation for advancement from Provisional Active Staff to Active Staff

H. Annual Reviews (*action items*)

1. Critical Indicators
 - i. Emergency Medicine
 - ii. Anesthesia
 - iii. Surgery

I. Chief Medical Officer job description (*action item*).

J. Physician recruitment update (*information item*)

Consent Agenda (action items)

9. Approval of minutes of the January 15 2020 regular meeting
10. Approval of minutes of the January 8 2020 special meeting
11. Approval of minutes of the January 21 2020 special meeting
12. Financial and statistical reports as of December 2019
13. Policy and Procedure annual approvals

14. Reports from Board members (*information items*).

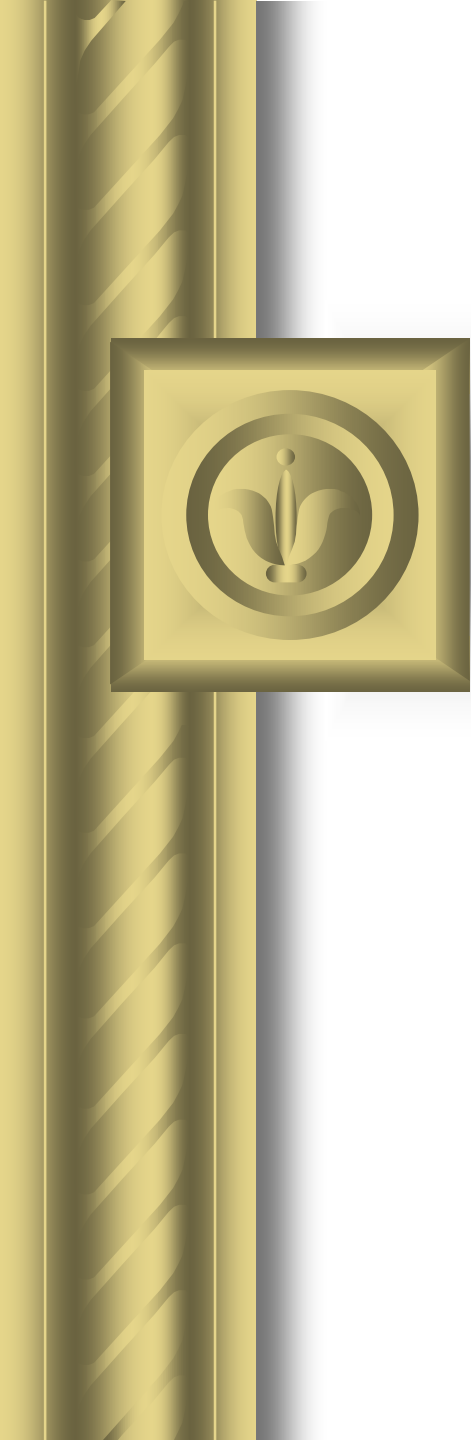
15. Adjournment to Closed Session to/for:

- A. Discussion of a real estate negotiation regarding price, 152 Pioneer Lane, Bishop, California, Agency negotiators Kevin S. Flanigan MD, MBA and Pioneer Medical Associates partners (*pursuant to Government Code Section 54956.8*).
- B. Confer with Legal Counsel regarding threatened litigation, 1 matter pending (*pursuant to Government Code Section 54956.9(d)(2)*).
- C. Public employee performance evaluation, Chief Executive Officer (*pursuant to Government Code Section 54957*).
- D. Conference with Legal Counsel regarding existing litigation, Inyo County Local Agency Formation Commission and Northern Inyo Healthcare District v. Southern Mono Healthcare District (*pursuant to Government Code Section 54956.9*).

16. Return to Open Session and report of any action taken in Closed Session.

17. Adjournment.

In compliance with the Americans with Disabilities Act, if you require special accommodations to participate in a District Board meeting, please contact administration at (760) 873-2838 at least 48 hours prior to the meeting.



2020 Fiscal Budget for Northern Inyo Healthcare District

February 18, 2020

Overview of 2020 Budget

- z Patient Volumes & Services
- z Salaries & FTEs
- z Supplies & Purchased Services
- z Capital
- z Net Revenues
- z Policies for Consideration
- z Management Request

2019/20 Expansion of Services

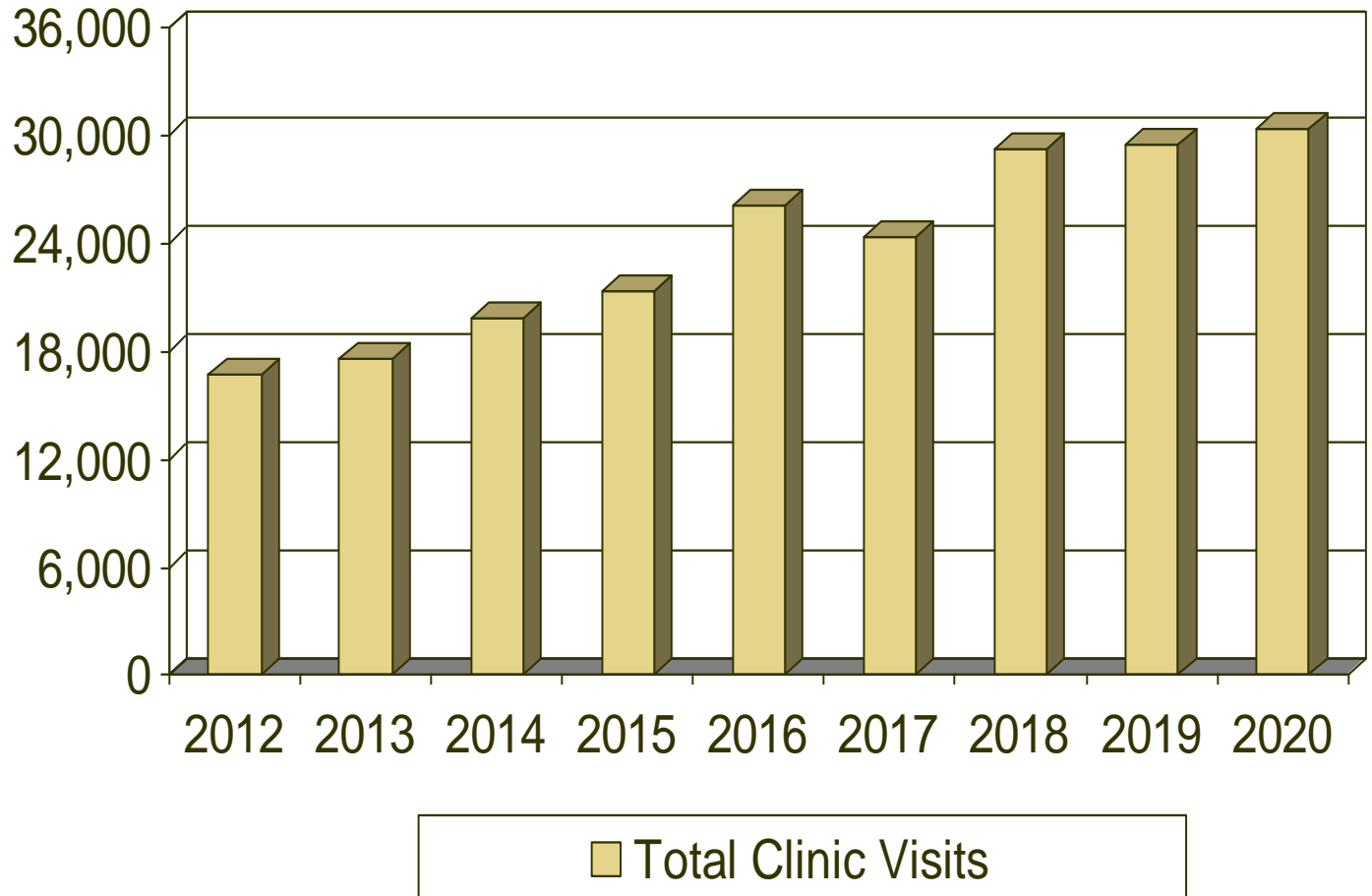
- z Add Physician Assistant to add Same Day Services to be six days a week.
- z Urology to be 8 days a month on site
- z Requests for added: RHC Care Coordinator and Surgery Manager.
- z Outpatient revenues increases to 73% of Gross Patient Revenues

2019/2020 Recruitment Reque

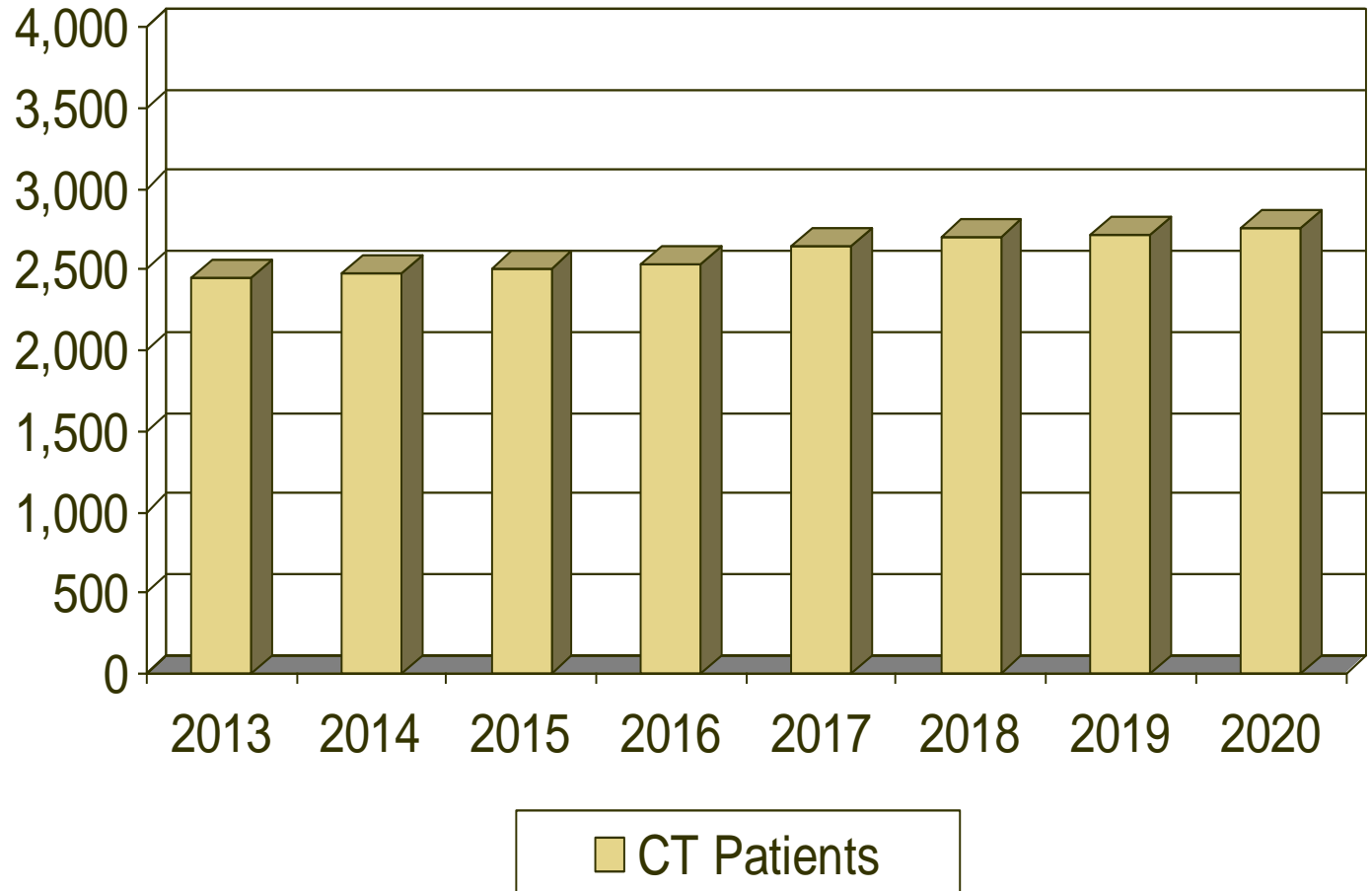
z Fill Existing open Positions

- ±1 Physician Assistant for Same Day Clinic hours (days) coverage
- ±2 Physical Therapists
- ±1 Occupational Therapist
- ±1 Speech Language Therapist

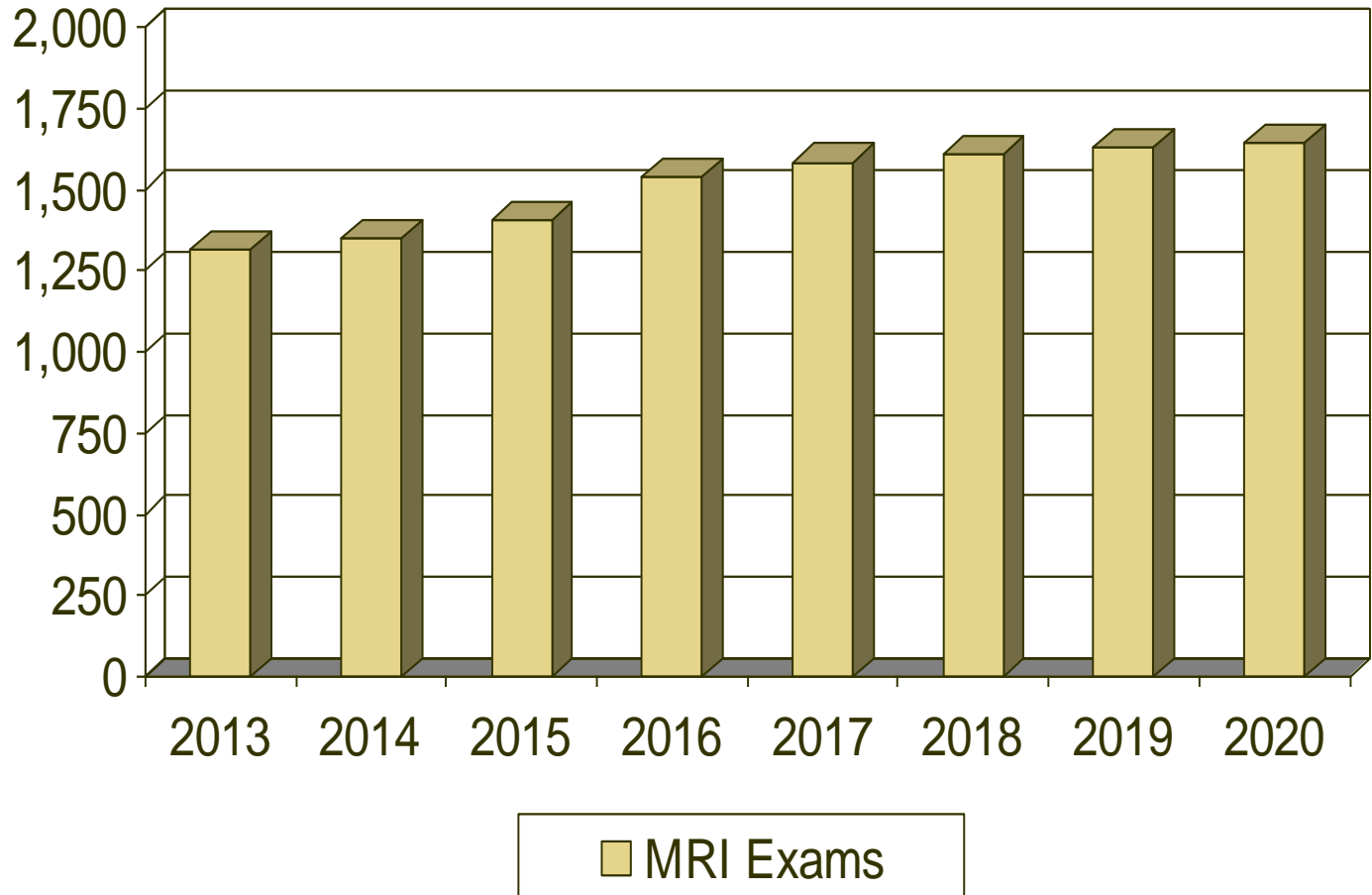
Rural Health Clinic



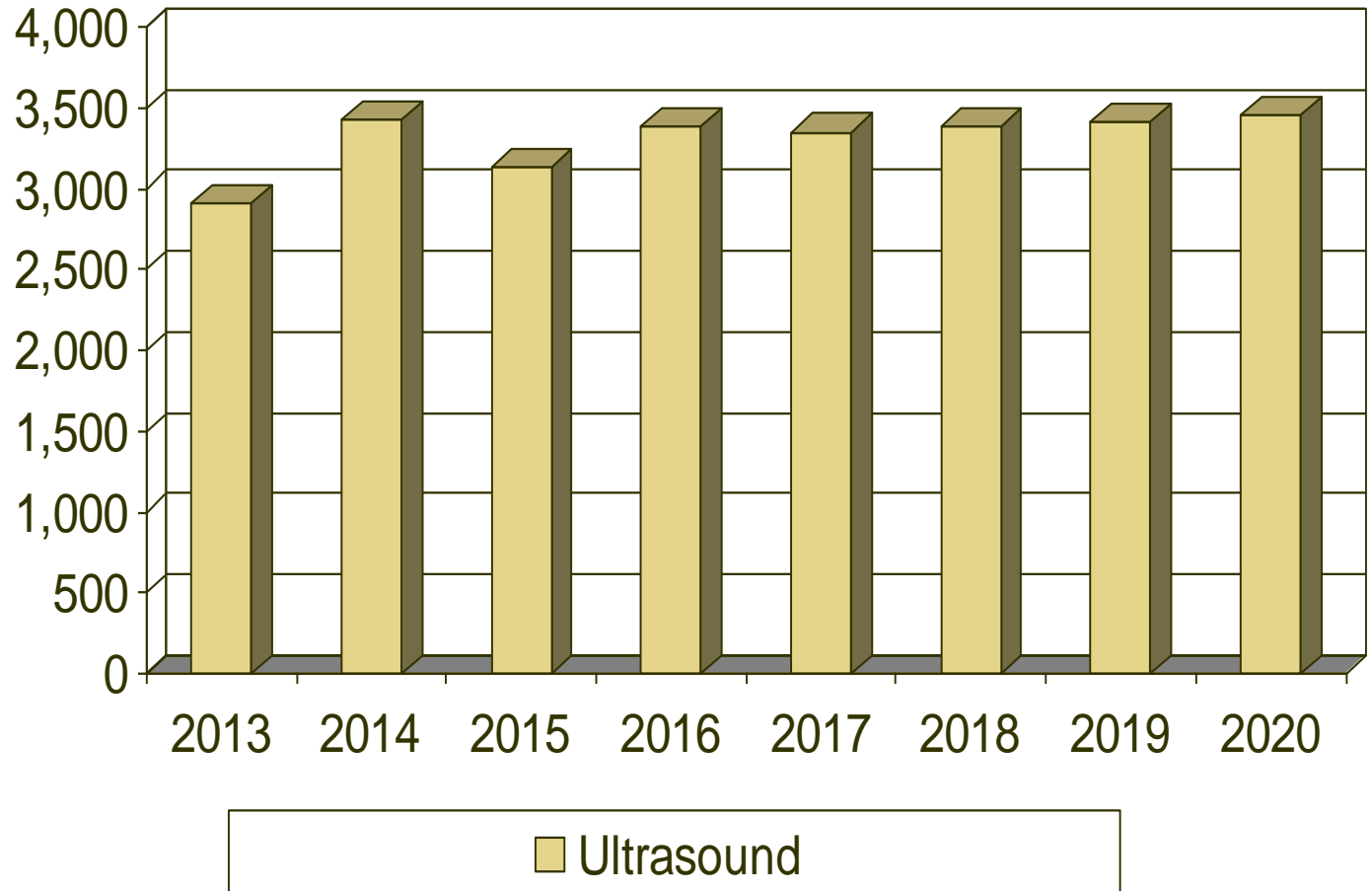
Diagnostic Imaging



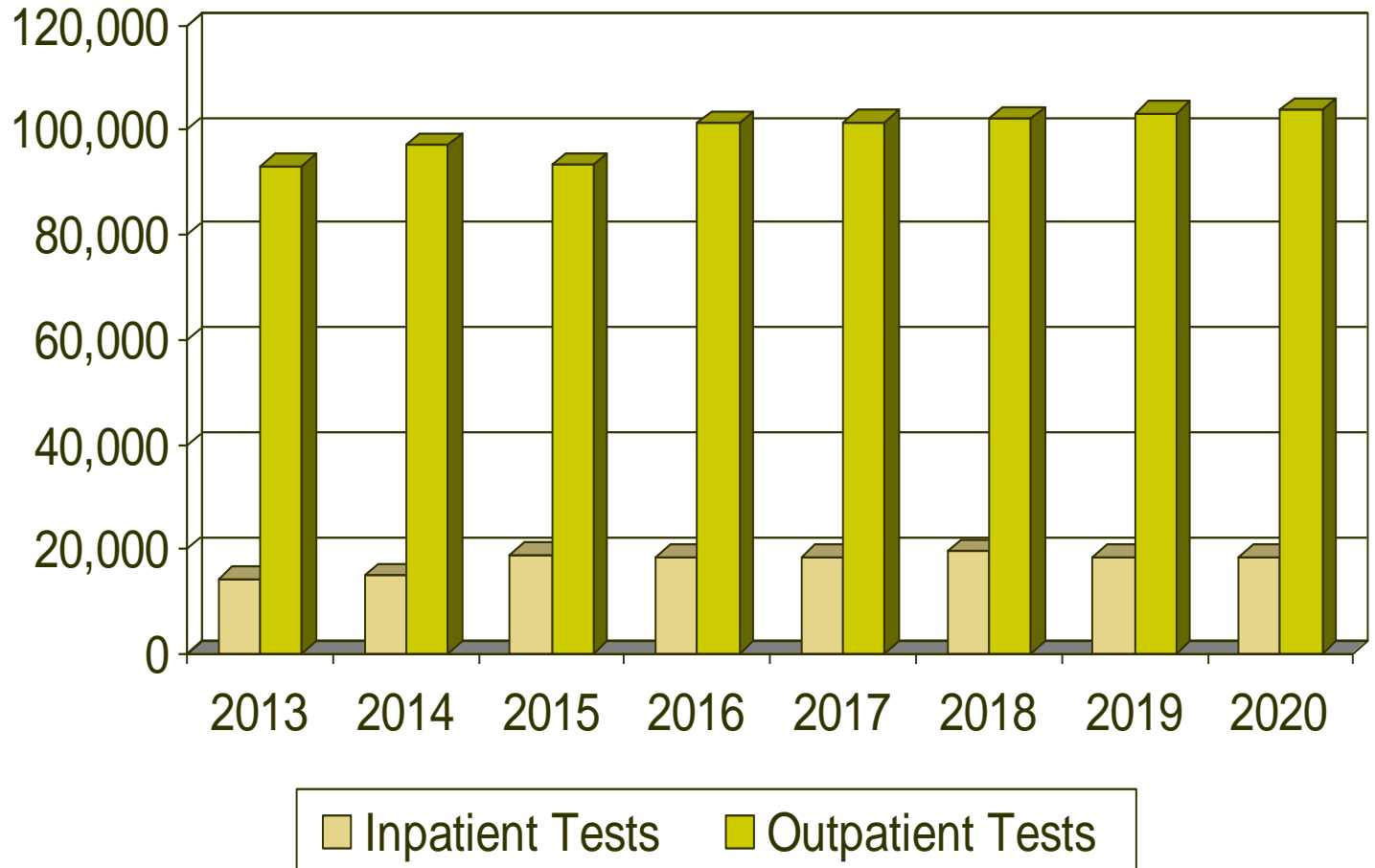
Diagnostic Imaging



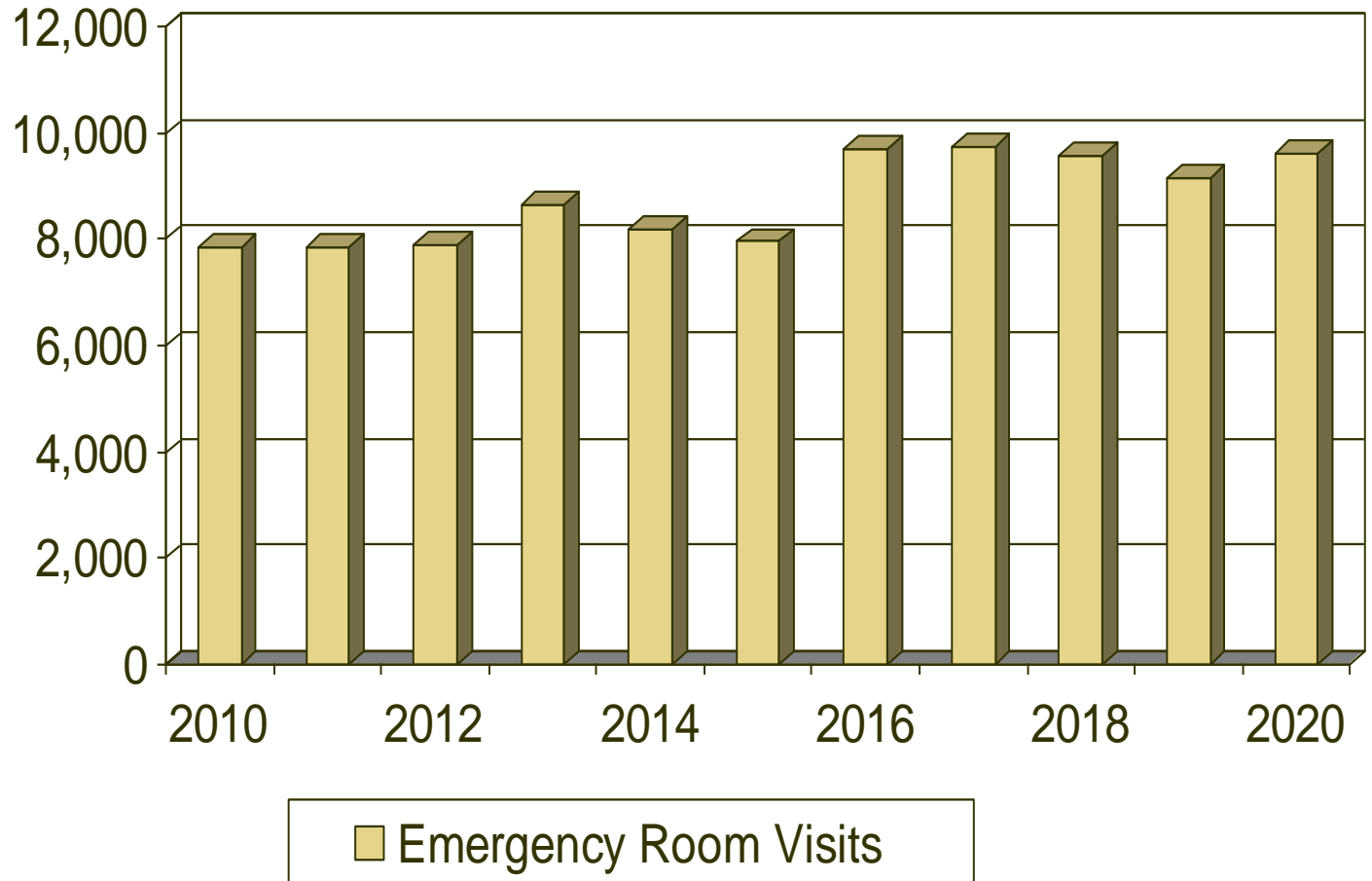
Diagnostic Imaging



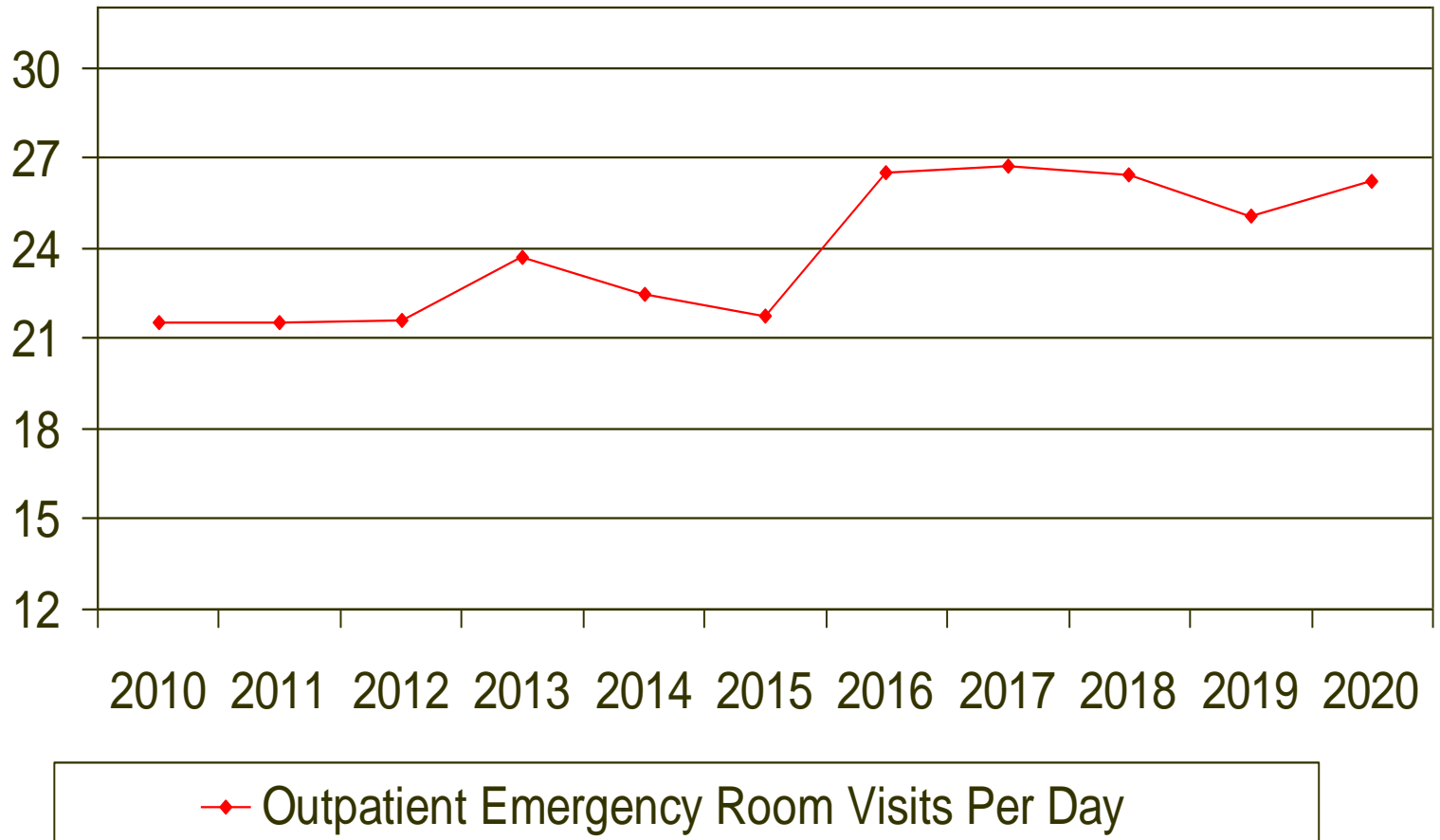
Laboratory Services



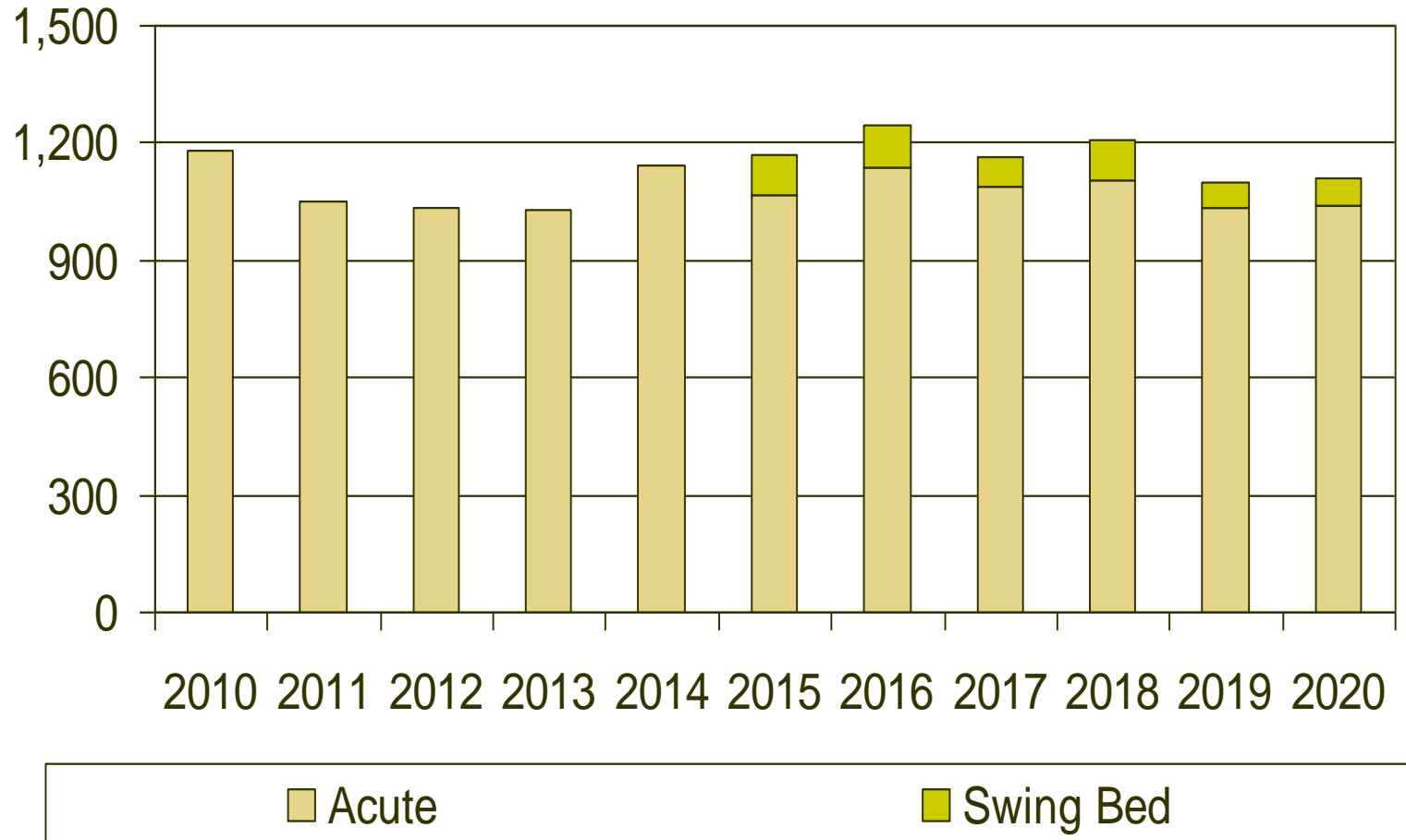
Emergency Room Visits



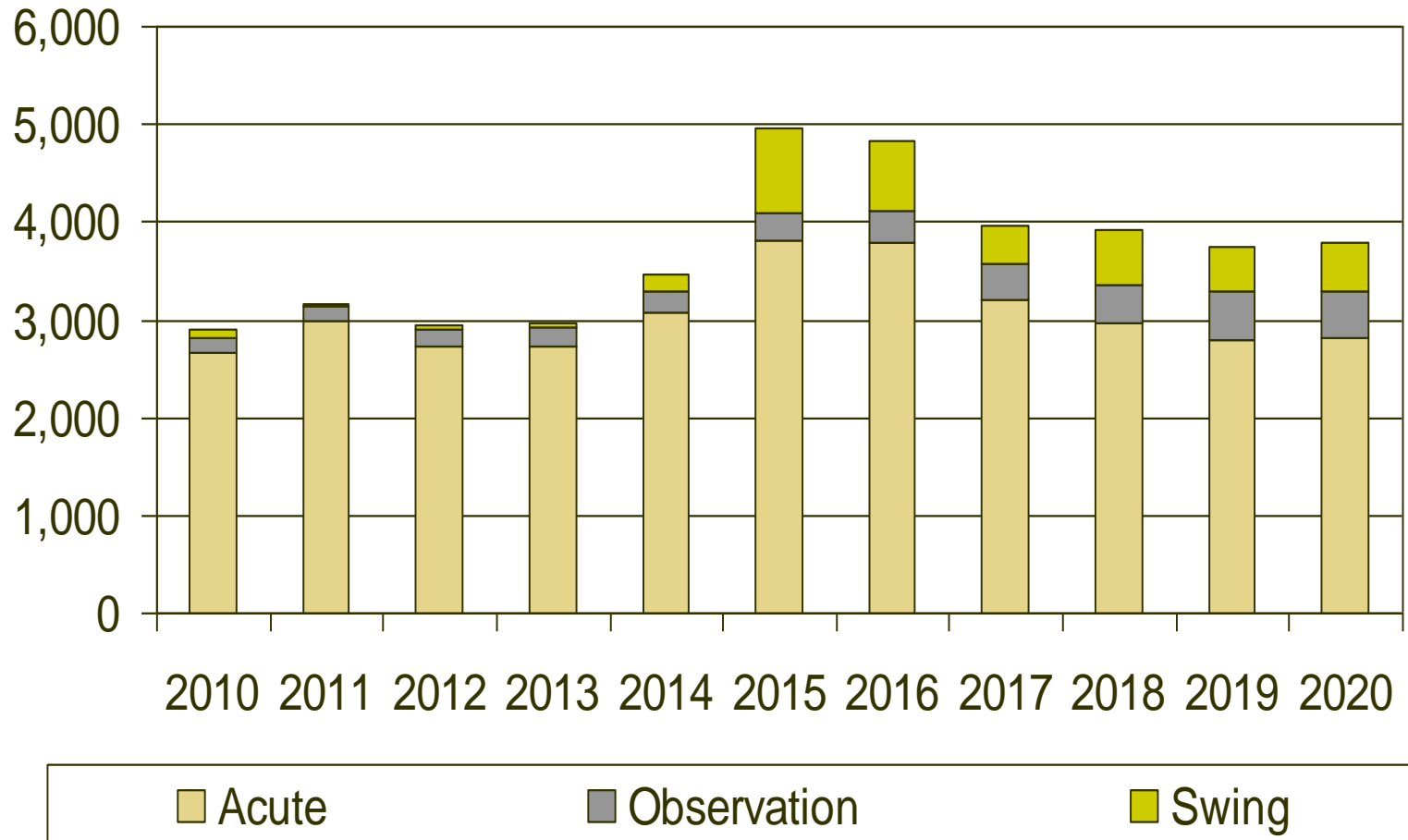
Emergency- Visits Per Day



Inpatient– Discharges

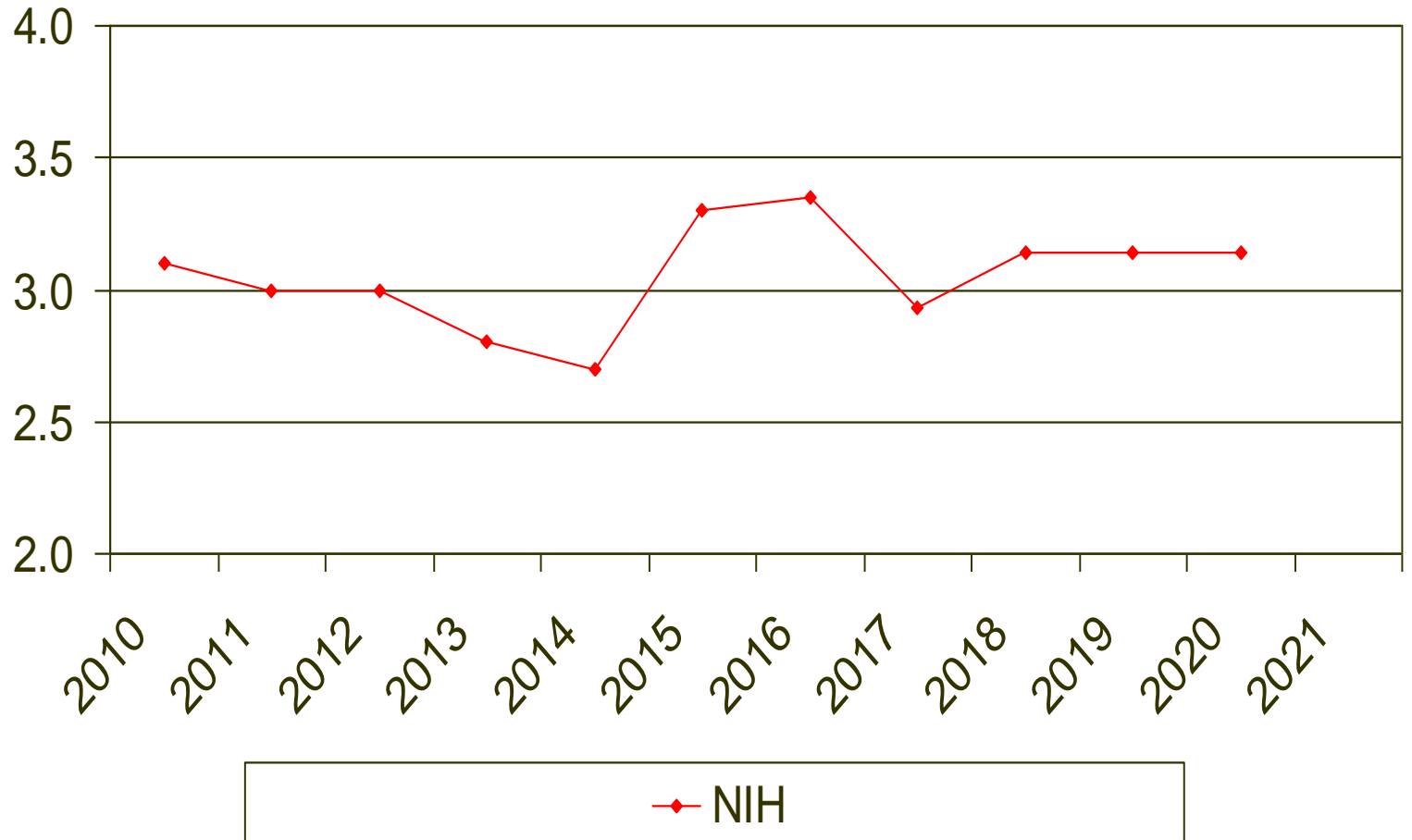


Inpatient Days

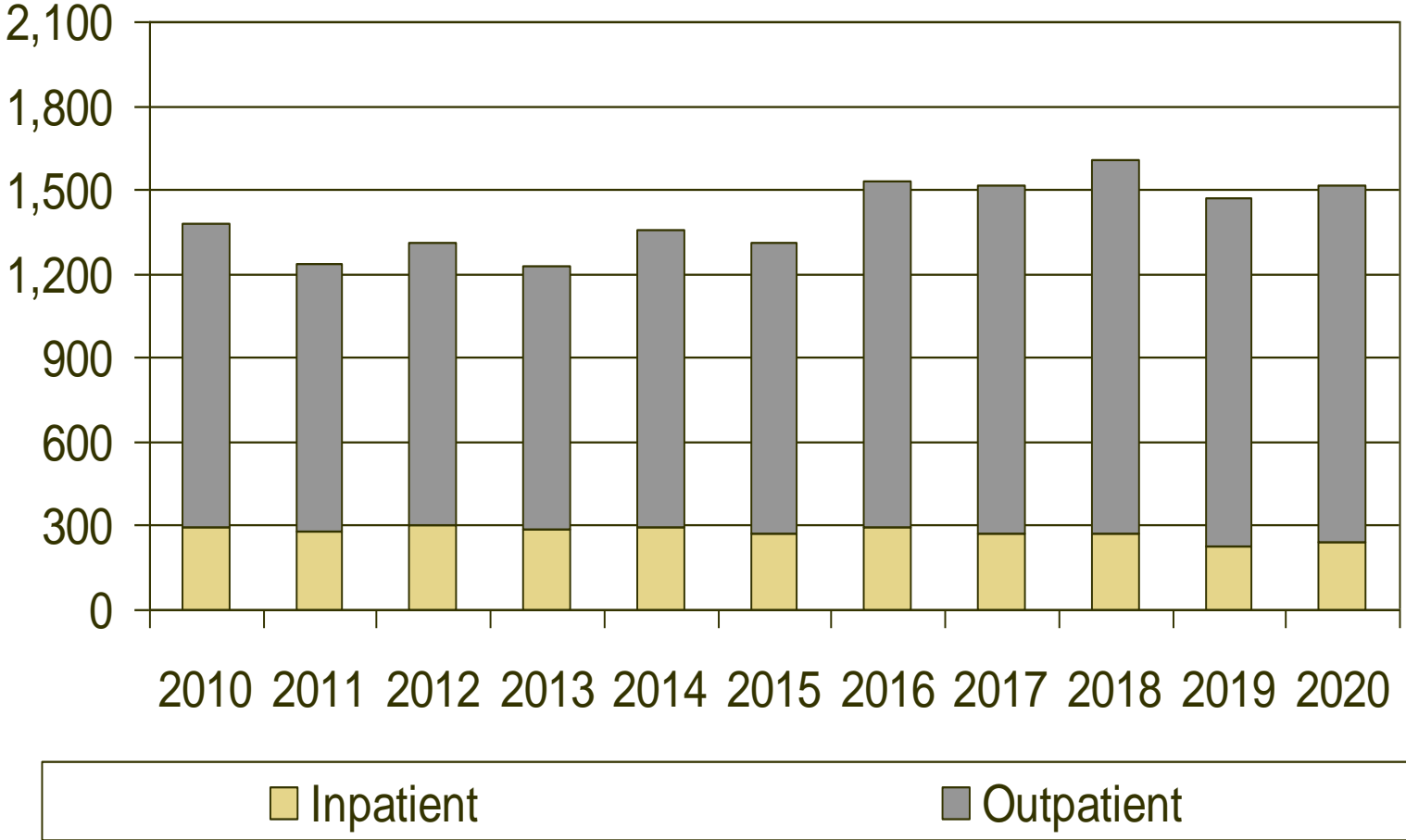


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Inpatient- Length of Stay

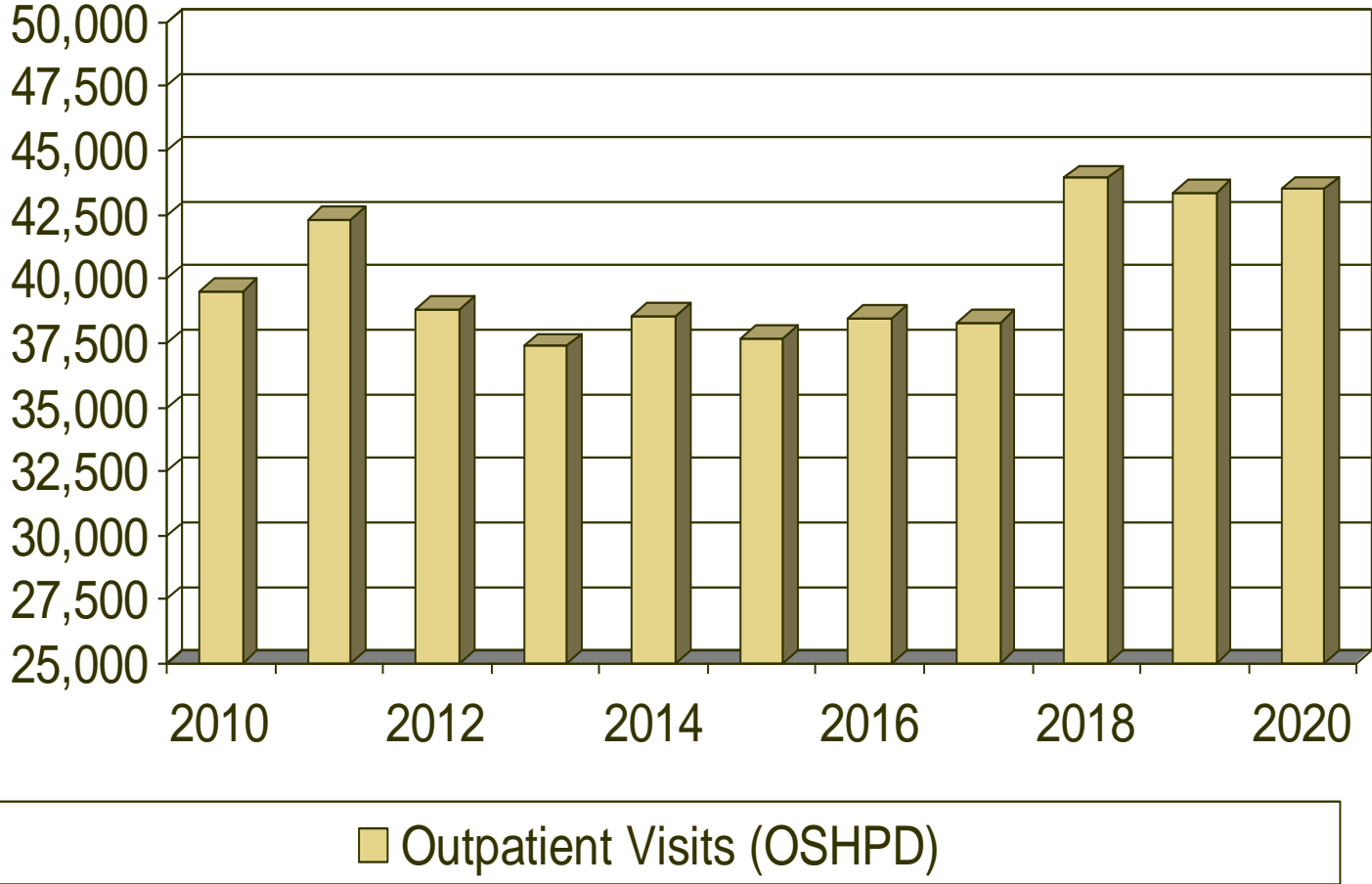


Surgical Cases



Budget includes 36 Urology cases

Outpatient Visits



2020 Budget Challenges

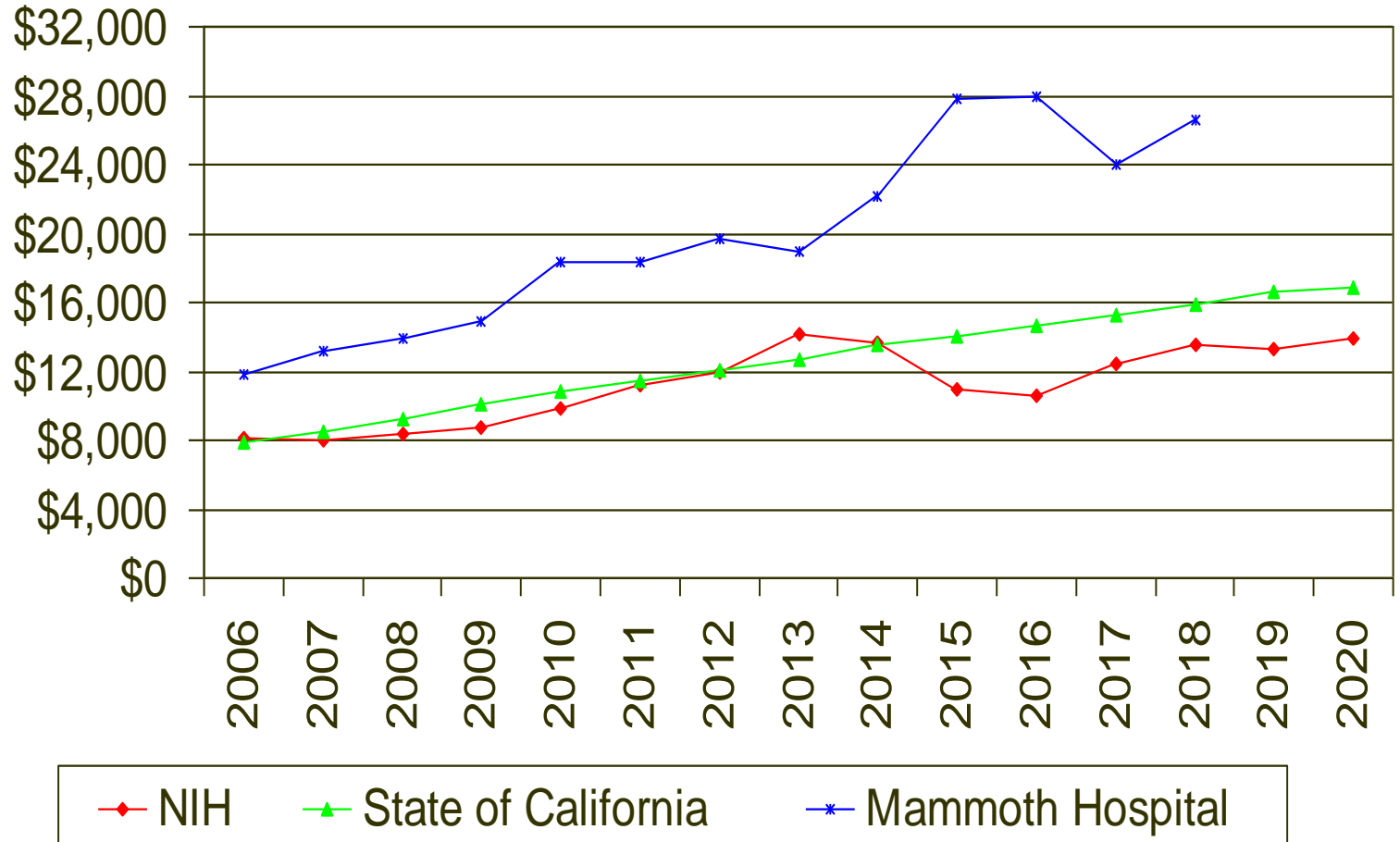
- z Low growth in traditional services, particularly inpatient, obstetrics, general surgery, imaging, laboratory and procedures
- z Increase in base wages without more growth is increasing our cost per day
- z ER Physician, Hospitalists & Anesthesia new contract rates
- z No expectation of Athena Net Cash Flow Add

2019/2020 Revenues

- z Assumes 2017/2018/2019 outpatient visit growth is permanent
- z Does not account for any departures from the medical staff

- z Added 4.0% increase in fees, 3.2% net(excluding xray facility) and 60% increase in swing bed per day rate. (in response to Medicare inquiry)

Average Daily Inpatient Charge



Assumes 4% Rise for California 2012-2019

Intergovernmental Transfers

Intergovernmental Transfers are playing an ever increasing part of the payments for serving Medi-Cal patients and supporting District Hospitals in California.

- z General support from the State will be \$131,940.
- z Annual Medicaid IGT net grant of \$271,800.
- z Total Direct Grant of \$1,042,000 for District Hospitals.
- z Medi-Cal Managed IGT remains at \$7,570,000 from \$5,414,000 in the fall of 2018.

- z Prime Incentive program (Non-Operating Donation) was \$1,980,000 in October, 2018. Reduces to \$1,782,000 in October, 2019 and \$1,514,000 in October, 2020.

Policies for Fiscal 2020

- z Continuation of the California mandated Charity Care for patients whose income is less than 300% of Federal Poverty Guidelines is budgeted for \$1,959,000 including Medicaid unpaid Medicare deductibles and coinsurances
- z Continuation of the 25% discount for residents of the District who pay their first statement within 30 days ±(Budget value of \$360,000)
- z Continuation of the 50% discount for employees for their non-insurance covered portion of services from NIHD paid within 30 days of statement date (Budget value of \$108,000)
- z Continuation of General Discount (Budget value of \$132,000)
 - ± 20% discount for private pay portion of bill paid with first statement for non-District patients
 - ± 30% discount for patients without insurance who pay promptly
- z Total Charity Care & Voluntary Discounts of \$2,559,000

